



# 2022 NHI HR LEADERS FORUM

2 - 7 NOVEMBER 2022  
SEOUL, SOUTH KOREA

Forum Theme :

The Present and Future of Public HRD in an era of Transformation

Session 1 :

Elastic Application of Online and Offline Education

Title :

Hybrid teaching and learning through times of change:  
a must or an effective option?

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NATIONAL CENTRE FOR  
PUBLIC ADMINISTRATION &  
LOCAL GOVERNMENT

TRAINING INSTITUTE  
EIRINI KYRIAZI  
RESEARCH AND STUDIES

OFFICER

## In our presentation we will discuss

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- Who we are and what we do
- Characteristics of crisis
- Impact of the covid-19 pandemic on teaching and learning
- Hybrid learning: theoretical approach and practical application
- Priorities and challenges
- Conclusions



# Who we are and what we do:

National strategic agent for the development of the HR of the Public Administration and Local Government

National Centre of Public Administration & Local Government (EKDDA)



National School of Public Administration & Local Government (ESDDA)

*Educational unit with the mission of creating a body of specialized officials of the Public Administration*



Training Institute (INEP)

*Lifelong learning of the Public Administration and Local Government officers through certified training on knowledge and skills*



Documentation, Research, Innovation (ITEK)

*Research unit of EKDDA with the aim to contribute to the production and promotion of innovative practices in the public sector*

## Four defining characteristics of crisis

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-**specific, unexpected, and non-routine** events or series of events that create high levels of uncertainty and threat or perceived threat to an organization's high priority goals

-crisis is a progressive process of **transformation** where the old system can no longer be maintained. Therefore there is the need for **change**

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# Impact of Covid-19 pandemic on teaching and learning

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Covid-19 caused a global teaching and learning crisis

School systems, institutions, universities have ceased offering face-to-face instruction → conversion of an offline education system into a virtual class

But ...

at first we simply have not had the necessary development time

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we carry explicit or implicit theories of learning

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## Adjust the way of teaching / learning to the changing situation

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- Who to improve quality of teaching?
  - What are e-learning innovative tools?
  - Which models could provide participants with more choices?
  - How expand online learning opportunities?
  - What are the factors that may influence participants' hybrid learning?
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Regarding EKDDA:

Use of Cisco WEbex Meetings, MS Team (Microsoft), BBB-Big Blue Button, Eclass, Moodle (Synchronous and Asynchronous online learning)

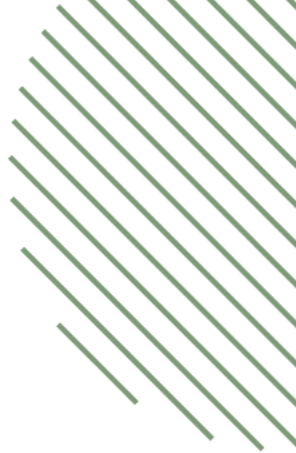


# Regarding Training Institute

Our aim:

empower our trainers to teach skillfully online

make courses more engaging and learning more effective



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## Training Programs:

- Modern training tools
- Training the trainers
- Training the trainers on e-learning

19.500 participants  
199 titles of  
educational programs

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**2020**

29.000 participants  
239 titles of  
educational programs

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**2021**

40.000 participants  
250 titles of  
educational programs  
(estimated number)

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**2022**



# Hybrid Learning

## Concept

Hybrid learning can be divided into three types:

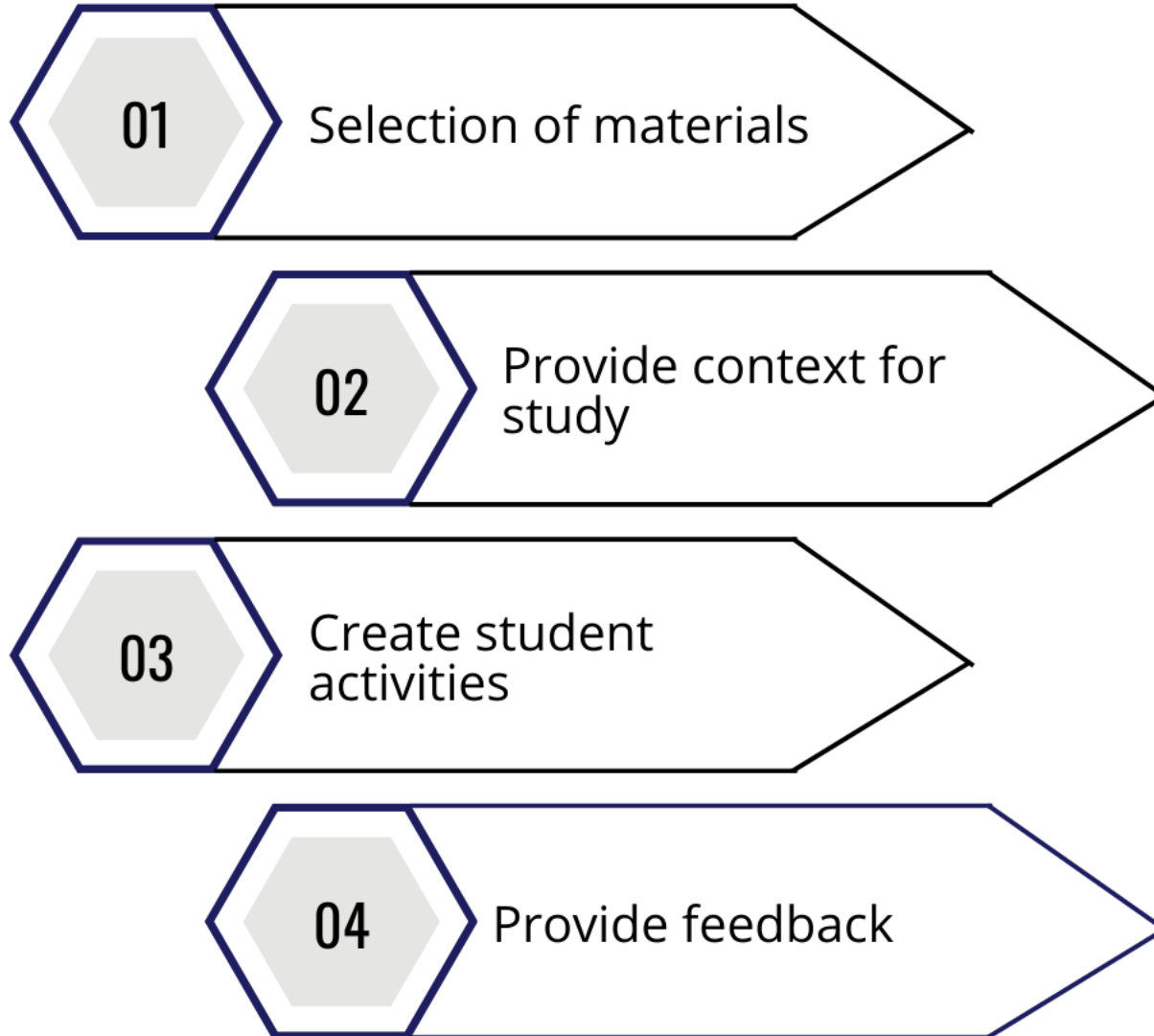
- mix of different instructional modalities
- mix of different instructional methods
- an approach to education that combines online educational materials with traditional in-person classroom methods.

## Benefits

- Better student engagement
- Variability for learners
- Increased interaction, flexibility
- Personalization and connexion
- Use of the abundant resources and materials on Internet



# Online learning



# Competences



## Creativity

Creativity enables people to purposefully produce new, original ideas, adequate to the situation they are being applied to. An essential dimension of creativity is built on analogical and divergent thinking and risk taking: the risk to be wrong!

## Reimagining

Recommit to quality education innovating to adapt.

01.

## Learning to learn

Learning to learn is the basic competence for lifelong learning. Learning motivation, learning strategies and orientation towards change.

02.

## Resilience

Resilient teaching is the ability to facilitate learning experiences that are designed to be adaptable to fluctuating conditions and disruptions.

03.

04.

## Digital literacy

The ability to use information and communication technologies to find, understand, evaluate, create, and communicate digital information, an ability that requires both cognitive and technical skills.

05.

# Challenges

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The question of the **added value** of education is the most important question in times of crisis.

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Trainers with no prior online teaching experience



Internet connectivity



Covid-19 pandemic has undoubtedly asked a lot from all of us

# Challenges

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The vicious cycle of innovation

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Erosion of interpersonal skills



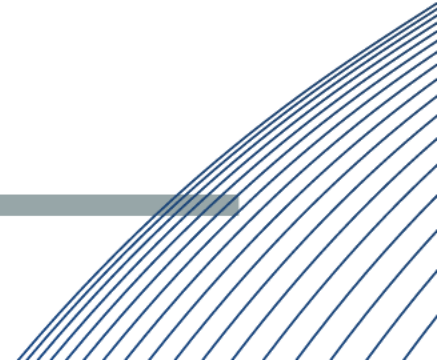
# Challenges

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## Soft skills:

- Ability to cope with uncertainty
- Ability to plan and think strategically
- Information and communication technology skills
- Willingness to learn and accept responsibility

## Transversal skills:

- Innovation
  - Responsiveness to change
  - Mentoring
  - Problem solving
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# Conclusions

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- Create a resilient culture
- Train the teachers in skills
- Create motivating lessons

and... hybrid learning can be an effective option...

